

2021/22

Annual Report

## OUR MANDATE

To ensure the safe, efficient, orderly, and environmentally responsible development of oil, oil sands, natural gas, and coal over their entire life cycle. This includes allocating and conserving water resources, managing public lands, and protecting the environment while providing economic benefits for all Albertans.

## OUR VISION

The AER is a trusted regulator that delivers effective and efficient oversight of resource development.

## AN ACKNOWLEDGEMENT

In the spirit of reconciliation, the AER acknowledges that our head office is located on the Treaty 7 traditional territory of the Blackfoot Confederacy (Kainai, Piikani, and Siksika Nations), the Tsuut'ina Nation, the Stoney Nakoda Nation, and the Métis Nation Region 3. We are situated on land where the Bow River meets the Elbow River, and the traditional name of this place is "Mohkinstsis," which we now call the City of Calgary.

We also have field centres located on the traditional territories of Treaty 6 and Treaty 8, and all other regions of the Métis Nation of Alberta.

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## WHAT WE REGULATE



over

440 000

kilometres  
of pipelines\*



over

156 000

operating natural gas  
& oil wells



over

28 000

oil facilities



over

460

operating  
gas processing plants



over

19 000

gas facilities



over

230

operating oilfield waste  
management facilities



over

145

primary/enhanced  
recovery in situ projects



25

thermal recovery  
in situ projects



8

operating  
oil sands mines



5

operating  
bitumen upgraders



9

operating  
coal mines



2

suspended  
coal mines



3

decommissioning  
coal mines



1

decommissioning coal  
processing plant



geothermal, brine-hosted  
& hard rock minerals

## WHAT WE DON'T



gasoline



pipelines that  
cross borders



electricity



regulated  
natural gas rate

\*Operating, permitted, abandoned, and discontinued. We also provide inspection and incident response support for 12 000 kilometres of pipelines regulated by the Alberta Utilities Commission.

# ABOUT US

Alberta's energy sector is vast and complex: it includes crude oil, natural gas, oil sands, coal resources, and an extensive pipeline network that moves these resources to markets. Ensuring that companies operate in a safe, efficient, orderly, and environmentally responsible manner is no simple task. Enter the AER, the primary regulator for energy development in the province.

Few organizations anywhere are responsible for as large and varied a mix of energy resources. We oversee extensive established reserves:

- 1.6 billion barrels of conventional oil
- 160 billion barrels of bitumen
- 25.2 trillion cubic feet of natural gas
- 36 billion tonnes of coal

In 2021, the production value of Alberta's energy sector totalled \$108 billion.

Under the direction of the Government of Alberta, the AER's mandate is expanding from oil, oil sands, natural gas, and coal to include additional areas of resource development, such as geothermal and metallic and industrial minerals. We are in the process of developing the rules and directives to regulate each new area of resource development. The directives will ensure that development is carried out to protect public safety and the environment while ensuring that the regulatory system is as efficient as possible.

To produce and move energy to market requires more than 156 000 natural gas and oil wells, over 444 000 kilometres of pipelines (about half of Canada's entire pipeline

network), over 47 000 oil and gas facilities, 5 operating oil upgraders, as well as 9 operating coal mines.

We are a full-life-cycle regulator, responsible for all stages of development – from exploration and production to closure and reclamation.

The Government of Alberta created the AER in 2013 when it proclaimed the *Responsible Energy Development Act*. We are accountable to the ministers of Alberta Energy and Alberta Environment and Parks and work closely with a number of government departments on regulatory and policy issues, including Alberta Municipal Affairs, Alberta Indigenous Relations, and the Aboriginal Consultation Office. Our role is to take the policy direction set by government and apply it to how we regulate energy development in a way that is modern and efficient, while protecting the environment and keeping Albertans safe. We also assist government during the policy development process, providing analysis, advice, and technical expertise.

The AER holds high standards for responsible development of resources and prioritizes the accountability of industry across the province. The Government of Alberta, through legislation, gives us the authority to ensure the province's energy resources are developed in a safe and environmentally responsible manner and without waste. We're involved at every stage of an energy project's life cycle.

Since 1938, Alberta has relied on strong regulation to ensure that our energy resources are developed responsibly. The AER's regulatory decisions are always based on evidence and supported by science, and we strive to

balance the needs of a multitude of diverse stakeholders. The 992 talented and dedicated employees of the AER work to protect what matters to Albertans – public safety, the environment, orderly energy development, and providing economic benefit for Albertans and all Canadians.

## AROUND THE PROVINCE



10  
locations

992  
employees

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MESSAGES

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# HELLO,

**As I look back on 2021/22, I feel incredibly proud of how well the AER team delivered during another year of significant change and challenge. We've learned to regulate during a worldwide pandemic. We've solidified our strategic direction in support of the Government of Alberta's priorities for energy development. But, more than anything, I'm proud of the job our employees and leadership continue to do every day to ensure that Alberta's energy resources are developed safely and responsibly. On behalf of the Board of Directors, I would like to thank the entire AER team for their contributions during this past year.**

As you know, we've spent considerable time in recent years reflecting on the future and how best to position the AER for what's next. In March, we publicly released an updated mission, vision, and values as well as the AER's 2022–25 strategic plan. This multiyear strategy focuses on establishing a more efficient way of regulating while strengthening the AER's culture and ensuring that we meet the expectations of Albertans, Indigenous communities, and stakeholders.

The strategy is foundational to our support of Alberta government priorities for energy development as well as meeting the expectations of all Albertans. We know how important it is to provide a predictable and streamlined regulatory environment. We also know the value of a regulatory environment that balances the overall environmental, economic, and social outcomes for the benefit of all.

Throughout this report, you will see real examples of how we're achieving these priorities while continuing to build our reputation as a credible, reliable, and innovative organization.

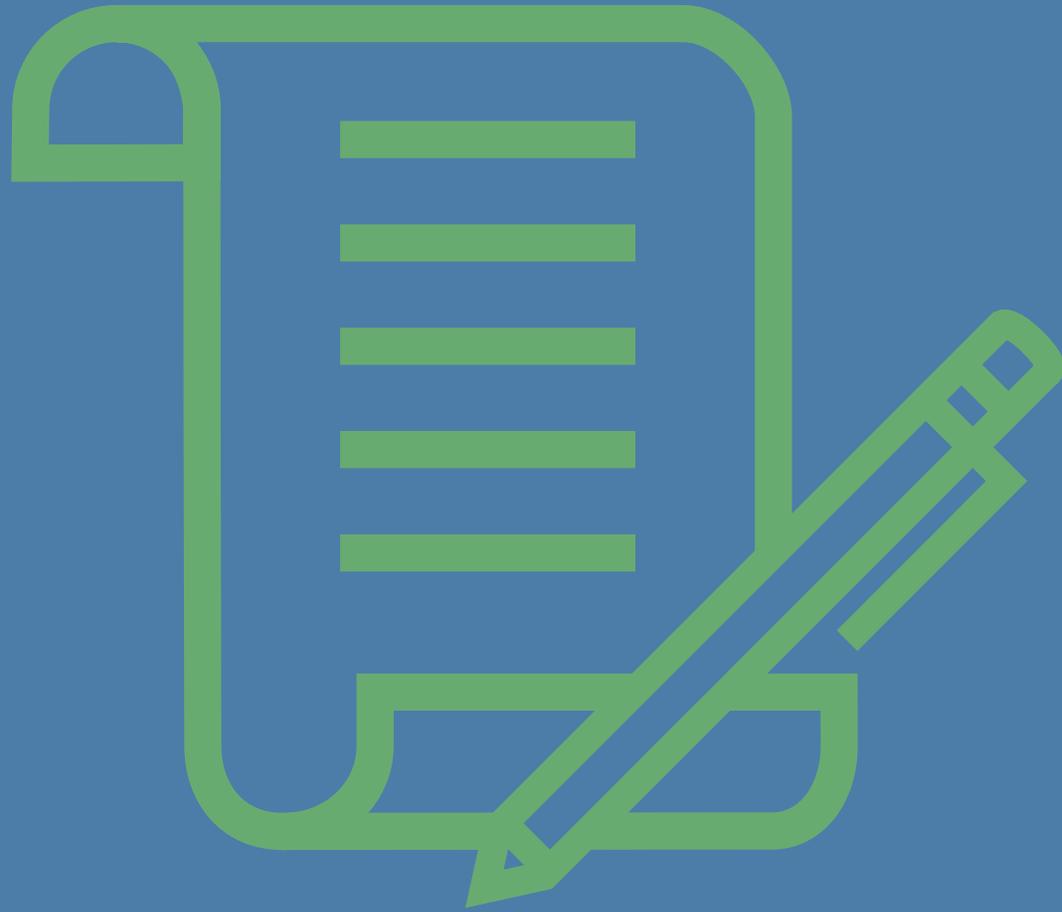
As I look to the year ahead, I'm excited for what's to come for the AER. We are ready and well positioned for the increase in energy development that is expected with higher commodity prices in a post-pandemic future. We also look forward to fulfilling our expanded mandate this year, which includes regulating new emerging energy and mineral resources, such as geothermal and metallic and industrial minerals.

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**DAVID GOLDIE**  
CHAIR, AER BOARD OF DIRECTORS

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# GREETINGS,



**Over the past year change has been a constant theme for us here at the AER. And we have managed through that change, leaving us well positioned for the future!**

Our 84-year history has included different names and different people but our mandate – the ‘what’ we do – has remained largely unchanged: ensure the safe, efficient, orderly, and environmentally responsible development of energy resources.

Today we are moving forward as a team to implement changes that empower our teams and deploy our resources well to attend to our priorities.

Additionally, we have completed significant regulatory enhancement projects that will support and hold industry to account in complying with the expectations of Albertans. All of this while continuing to meet our core business expectations in areas such as licensing and compliance. And of course, managing the impact of Covid on our operations.

We’ve also moved the needle on digitization. We are now fully in the cloud environment, and many of our processes and forms can be managed online.

Over the past year, we’ve developed a new strategic plan that looks out to 2025. We updated our mission, vision, and values. And we continue to explore how we can improve our culture at the AER. A big piece of that work

has been prioritizing building a more inclusive, innovative, and empowered environment, including a more engaged presence with Indigenous and Métis communities.

Last year, the Government of Alberta announced that the AER would also regulate emerging energy and mineral resources – geothermal and metallic and industrial minerals. This is exciting news and affirms that our organization is honouring our mandate to offer high-quality, efficient, and effective regulatory service to Albertans. It also shows that while our historical responsibilities remain the same, how we achieve that can – and will – evolve.

And none of these things are possible without the passion, involvement, and voice of everyone at the AER. A special thank you to our employees and our many stakeholders and partners. Your adaptability and determination to accelerate positive change is inspiring.

One can’t help but feel energized as we step into new responsibilities and new ways of supporting Alberta’s energy diversification. No matter what type of resource we regulate, we are committed to working every day to earn the confidence of those we serve.

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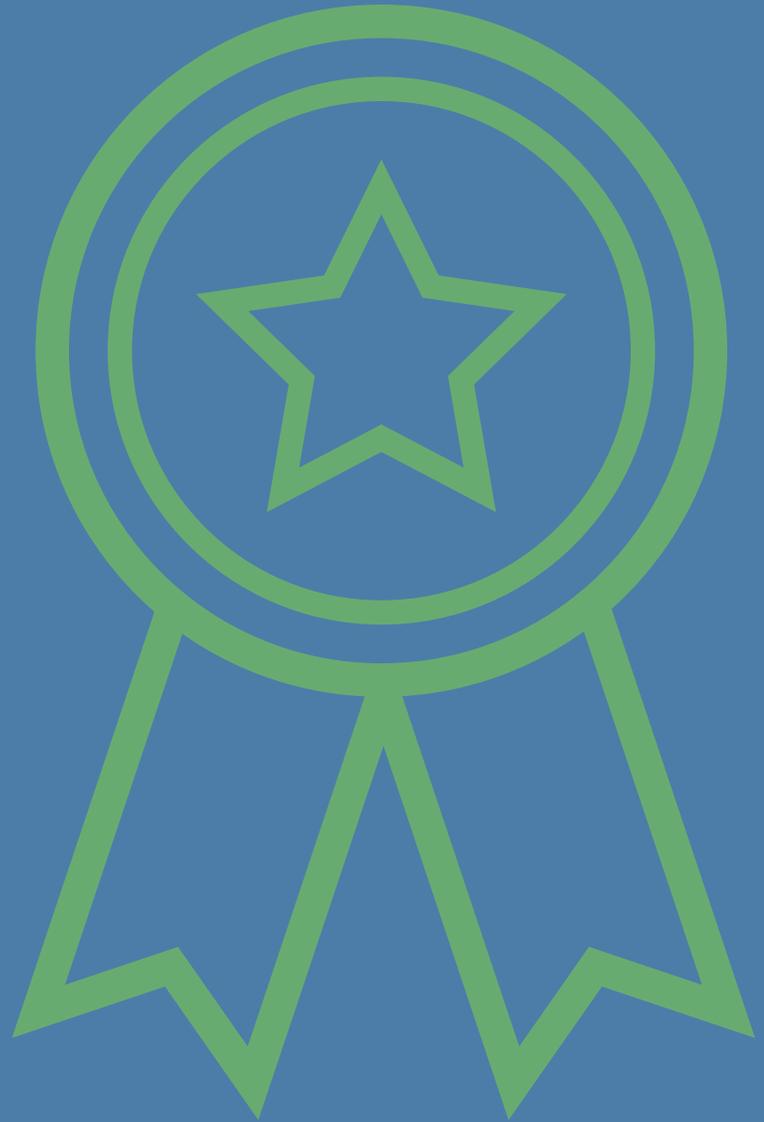
**LAURIE PUSHOR**  
PRESIDENT & CEO

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# HIGHLIGHTS

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Over the past year, the AER has focused heavily on regulatory change, with particular attention to efficiency initiatives, technology enablement, and meaningful engagement with Albertans, Indigenous communities, and industry stakeholders.

## Industry Compliance

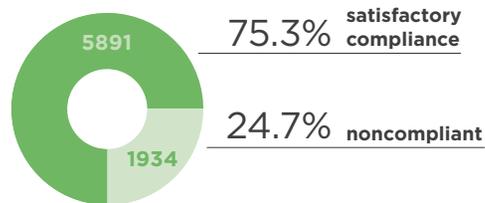
### Inspections and Compliance Rate

The AER regularly monitors and inspects thousands of wells, production and processing facilities, pipelines, and coal and oil sands mines each year to ensure that companies are following our requirements and developing energy resources in a manner that is safe and protects the environment. We do this by visiting energy sites to inspect a company's activities and by auditing the information they provide.

In 2021/22, the AER conducted 7825 inspections, of which 5891 (75.3%) resulted in a satisfactory compliance finding. In addition, the AER audits all aspects of energy development to confirm that industry follows specific operational and reporting requirements. In 2021/22 the AER performed 6168 audits and issued 1176 notices of noncompliance.

#### INSPECTIONS

The AER conducted 7825 inspections in 2021/22.



### Investigations and Enforcement

If we find that a company is not following our requirements, we'll apply one or more of our compliance and enforcement tools to educate the company and correct the noncompliance. These tools range from providing a notice of noncompliance to issuing orders. Orders are an important tool to prevent, stop, or minimize environmental impacts or risks to public safety. During the last fiscal year, the AER issued about 85 orders.

Major investigations are formal processes that must withstand a court challenge. Investigations can take anywhere from three months to two years to complete.

When a noncompliance is deemed to be serious, it is triaged for investigation. When an investigation is completed, an enforcement action is selected. Enforcement tools range from issuing warning letters to initiating prosecution. The tools we use vary depending on the significance of the noncompliance.

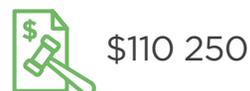
In 2021/22, we opened 31 investigations, which resulted in 16 enforcement actions taken, including 9 warning letters, 5 administrative penalties, and 1 prosecution.

Since 2017, AER fines have totalled \$3.6 million.

Regardless of the compliance and enforcement action we take, our goal is to work with companies to bring them back into compliance. The AER publicly reports on energy incidents and enforcement actions through our Compliance Dashboard available on aer.ca.

#### ENFORCEMENT ACTION

In the 2021/22 fiscal year, AER fines, creative sentences, and penalties totalled \$110 250.



### Emergency Management

Depending on the size and severity of the incident, emergencies are ranked as an Alert or Level 1, 2, or 3. In 2021/22, 81 energy-related emergencies were reported to the AER, with 56 being ranked as alerts, 20 as Level 1, and the remaining 5 as Level 2. No Level 3 incidents were reported. Emergency response staff are deployed to some Level 1 and all Level 2 and Level 3 emergencies. In 2021/22, AER's emergency response staff were deployed to 17 emergencies.

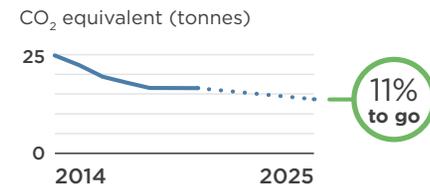
In 2021/22, the AER completed 73 emergency response plan audits, resulting in 39 notices of noncompliance, and evaluated 21 emergency response plan exercises, of which all were deemed satisfactory.

### Methane Reduction

The AER introduced requirements in 2020 to help reduce methane in the upstream oil and gas industry. The new requirements support the Government of Alberta's target to achieve a 45 per cent reduction in oil and gas methane emissions from a 2014 baseline by 2025.

#### METHANE REDUCTION

45% reduction from 2014 baseline, by 2025.  
As of January 2020, industry has reduced by 34%.



The AER uses reported information and emission estimates to evaluate the reductions achieved to date. AER modelling predicts Alberta is on track to meet the government's 45 per cent reduction policy target by 2025.

In 2021, the AER did the following:

- Completed aerial surveillance on 1065 facilities. That makes a total of 5181 facilities surveyed since the inception of the aerial surveillance program.
- Field inspected 902 facilities, finding 224 noncompliances.
- Conducted 188 methane audits, finding 61 noncompliances.

## Liability Management

Energy companies in Alberta are responsible for ensuring their infrastructure and sites are safely closed and cleaned up. The costs associated with this closure work — also known as end-of-life obligations — are what is called "liability." Over the past few years, Alberta has experienced a growing inventory of inactive infrastructure due to a prolonged economic downturn, low oil prices, and increased insolvencies.

In 2021, the AER released new and updated requirements to implement the Government of Alberta's liability management framework and to ensure the oil and gas industry meets its end-of-life obligations. Our holistic approach applies at all phases of energy development rather than focusing late in the life cycle.

The updates to *Directive 067: Eligibility Requirements for Acquiring and Holding Energy Licences and Approvals* include requirements that allow the AER to better

assess the capabilities of oil and gas operators to meet their regulatory and liability obligations throughout the energy development life cycle. Meanwhile, *Directive 088: Licensee Life-cycle Management* introduces programs that will apply throughout a project's life cycle, including mandatory closure spend targets for oil and gas operators. *Directive 088* also provides a holistic assessment, considering more than 40 different factors, including the company's financial and liability risk; the company's administrative, operational, and closure performance; and the remaining lifespan of the resource.

## Inventory Reduction

2021 was the last year of the area-based closure (ABC) program in that form. The voluntary program was developed by the AER, the Canadian Association of Petroleum Producers, the Explorers and Producers Association of Canada, and the Petroleum Services Association of Canada to encourage companies to work together in project areas to close oil and gas infrastructure and sites more efficiently and effectively.

In 2021, 65 companies committed to spend nearly \$355.2 million to decommission, remediate, and reclaim oil and gas infrastructure and sites.

Effective January 2022, the AER has introduced mandatory and voluntary closure spend targets for all oil and gas companies with inactive liability as part of *Directive 088* and the inventory reduction program. This program increases the amount of closure work occurring in Alberta, reduces liability, and ensures more timely restoration of land back to original or alternative uses.

Starting in 2022, all licensees with inactive inventory are required to meet an annual mandatory closure spend target. Companies are encouraged to collaborate using the area-based closure approach to increase efficiency of projects and complete more closure work. Incentives focused on efficiency are available for those companies who choose to commit to a voluntary closure spend target in addition to their mandatory target.

## Closure Activities

The primary method of reducing liability from inactive infrastructure is by completing closure activities, which involves decommissioning and reclamation activities. In 2021/22, 11 816 wells were decommissioned. This is a significant increase compared to previous years, which can in part be attributed to the Government of Alberta's site rehabilitation program and AER changes to allow some routine abandonment of commingled wells.

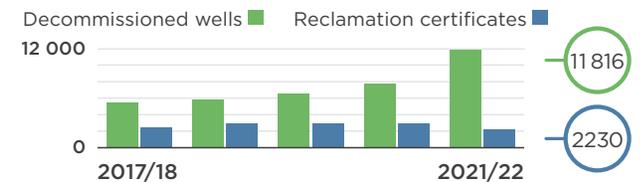
Approximately 2230 reclamation certificates were issued during 2021/22, slightly lower than the 2564 reclamation certificates issued in 2020/21.

## Orphaning and Insolvency

Insolvency is when a company is unable to meet their obligations, or their liabilities are greater than the value of their assets, including oil and gas infrastructure. The AER's main focus when a company enters into insolvency is to protect the public and the environment. In 2021, the AER was involved in 26 insolvency-related files. At the end of 2021, about 12 723 assets (6050 wells, 572 facilities, and 6101 pipeline segments) were associated with licensees in active insolvency proceedings.

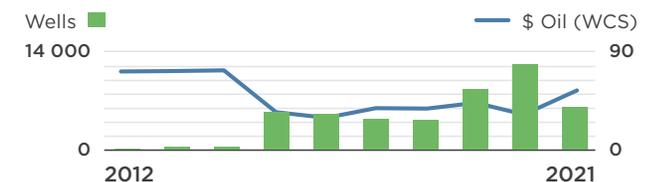
### CLOSURE ACTIVITIES

**In 2021/22, well decommissioning significantly increased and reclamation certificates issued slightly decreased.**



### ORPHANING & INSOLVENCY

**By the end of 2021, about 6050 wells were in active insolvency proceedings.**



# BUILDING BETTER RELATIONSHIPS

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**The AER formed an Elders' Circle to help the organization understand Indigenous culture and foster better dialogue with Indigenous communities.**

Doreen Healy isn't one to take credit. As the AER's Resident Elder, Doreen loves to talk about the work the organization has done to increase engagement with Indigenous and Métis communities across the province. But you won't hear much about her own role in that.

Instead, you'll hear this member of the Kainai First Nation talk a lot about what others within the AER have done to foster better relationships with communities.

"From our CEO right through to our field staff - everyone cares about these relationships, and I can't take credit for any of that," says Doreen.

"These are the people who do the work day-after-day to open doors and to keep these doors open so we can have meaningful dialogue with Indigenous and Métis communities."

But there's no denying Doreen's influence at the AER.

Since her start at the Energy and Utilities Board (the AER's predecessor) in 2000, her list of accomplishments is impressive. Doreen and others built the first Indigenous relations team in 2002.

In 2017, Doreen, along with many other AER staff, developed *Voices of Understanding* with Dr. Reg Crowshoe, a Blackfoot elder, to explain Indigenous and western decision-making models and explore the ways they could be brought together.

The latest initiative may be the most ambitious and forward-thinking yet: the creation of an Elders' Circle with representation from First Nations and Métis communities across the province. "At AER, we are creating this Elder advisory group with Dr. Crowshoe's guidance as a way to further build relationships and understanding," explains Doreen. "We would like these Elders to share their wisdom and guide us so the AER can do an even better job working with Indigenous communities."

The Elders' Circle has six members - three men and three women and all respected members of their communities. "This is about helping AER understand treaty rights better and foster connections with these communities built on trust and mutual respect," says Doreen.

While Doreen will pass on any accolades for starting this innovative advisory group, there is no question that her influence will leave a legacy of always striving for more common ground between Indigenous communities and the regulator - and always looking for new ways of doing that.



## AN EYE ON CULTURE

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**Organizations that get culture right are aligned from top to bottom and left to right on their purpose and how things are done.**

Let's start with a bit of a riddle. What is invisible, yet its own effects are very much seen and felt? If you answered wind, you're right. And if you answered company culture, you also win.

When it's blowing in your direction, wind – and culture – can make things feel like smooth sailing. And when it's gusting against you, it makes things a lot more difficult.

Another riddle: how can you change the course of culture wind at an organization?

“We've all heard the quote that culture eats strategy for breakfast – and that is the truth,” explains Erin Kurchina, AER's vice-president of People, Culture, and Learning. “Culture is something you have to have your eye on at all times.”

And at the AER, that means more than simply talking about it. In the last year, the organization has started to move the culture needle.

The first thing they did was listen to what their employees had to say. “We launched an

Engagement and Diversity, Equity, and Inclusion (DEI) survey – with the most recent one completed in January 2022,” says Erin. “These surveys allowed us as an organization to really understand what mattered most to employees.”

The next undertaking was creating both cultural and DEI advisory groups. Each 12-member advisory group assessed the areas of importance for employees and recommended a number of ways our organization could address them.

That work formed the foundation of AER's culture shift. The organization has a new employee value proposition, a commitment to evolve DEI in our organization, and several activities underway to move the culture headwinds in employees' favour.

The organization is building a three-year plan that includes a review of policies, processes, and programs to ensure alignment with enterprise values and follows through on the AER's commitment to creating a safe, inclusive, and empowering work environment.

“It's clear that our culture and our commitment to DEI matters to our employees, says Erin. “There's a lot of organic work being done.” It's a really exciting time.

## Application Processing

The AER has established application processing targets to ensure we review applications in a timely manner. There are more than 100 different types of applications that we review, and each application type receives a target that reflects the complexity of the application process. Of the 37 150 applications processed in 2021/22, there were 29 703 routine applications and 7447 nonroutine (high-risk and more-complex) applications. We met our processing targets for 99 per cent of routine applications and almost 98 per cent of nonroutine applications.

## Modernization

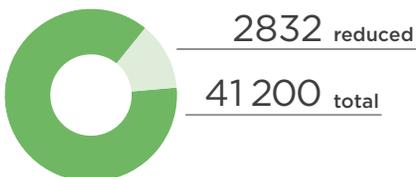
As Alberta's energy regulator, we contribute to Alberta's competitiveness by ensuring our system is modern and efficient, while protecting the environment and keeping Albertans safe. Our work to modernize the regulatory system involves making sure the systems, tools, and requirements we have in place are current with today's technology. It also involves removing duplication, making our processes more efficient, minimizing risks to the public and environment, and contributing to the Government of Alberta's red tape reduction initiative.

## Updating Our Requirements

The AER's red tape reduction initiative was formed in May 2019 in response to the Government of Alberta's *Red Tape Reduction Act*. The government set a goal to reduce regulatory requirements by one-third, cut costs and inefficient processes, and speed up approvals.

### REGULATORY REQUIREMENT REDUCTION

To date, we have reduced by 13 per cent.



In the past fiscal year, the AER has revised more regulatory instruments, such as directives, forms, and manuals, than any previous year on record. At the same time, we have upheld our environmental and public safety mandate and conducted stakeholder and public engagement where appropriate.

When the red tape initiative launched, the AER had approximately 41 200 requirements across 219 regulatory instruments such as directives, forms, and manuals. In 2021/22, the AER updated 37 regulatory documents and reduced the total number of our requirements by 13 per cent. That's 2832 requirements that were obsolete or redundant, which helps oil and gas companies and stakeholders to better understand AER requirements and more easily navigate our regulatory instruments.

## Cloud Migration

At the AER, we recognize the critical role technology plays in improving both processes and data.

In 2021, we continued to migrate AER technology infrastructure to the cloud, which enables us to share data more effectively across our organization and is accelerating innovative solutions, such as OneStop.

## IDA/OneStop

In 2014, we introduced the Integrated Decision Approach (IDA) and the OneStop technology platform. Since then, our audit, inspection, and application review processes have become more efficient while ensuring the public and environment remain protected. OneStop uses a complex set of rules to automate routine (low-risk) applications

### ONESTOP TECHNOLOGY PLATFORM

In the fiscal year, through OneStop the AER received:

- 28 249 applications
- 266 715 notifications and submissions

and forward nonroutine (high-risk and more-complex) applications to technical experts for review.

In the past fiscal year, the AER

- received 28 249 applications via OneStop,
- received 266 715 notifications and submissions via OneStop,
- enhanced site selection for inspections as informed by risk, and
- continued to add new functionality to OneStop.

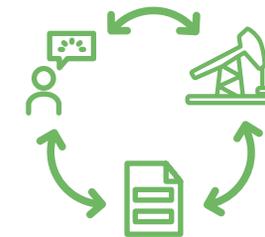
## New Statement of Concern Form

In the last half of 2021, we released a new statement of concern (SOC) form. We updated it to make the submission process more user friendly. This new form will help us better understand the concerns of SOC filers and their prior engagement with applicants.

- SOC filers can now submit the form and supporting documents online, as well as by email or regular mail.
- Detailed instructions help to identify concerns and appropriate documentation.
- Additional resources are available to resolve concerns through dispute resolution.

### STATEMENT OF CONCERN FORM

Our new form will help us better understand the concerns of SOC filers and their prior engagement with applicants.



## New Levy Methodology

The AER is funded by industry through administration fees levied to operators in the province. After extensive feedback with industry stakeholders and a review of funding mechanisms from other jurisdictions, in 2021, the AER changed how it calculates the administration fees levied on energy development projects and activities. Moving forward, the total levy amount will be allocated on a sector-specific basis to more accurately reflect where the AER spends staff time and effort. This includes applying the levy to inactive wells and adding two sectors not previously levied – pipeline operators and large conventional oil and gas facilities, such as gas plants and oil sands processing plants not directly tied to production.

To enable these and future changes, the AER established a new levy system technology to more efficiently accommodate new regulatory sectors as the AER's mandate expands.

## Data Transparency

To improve access to our data, we developed a central access point to key metrics about Alberta's upstream oil and gas industry and the AER's work to oversee resource development. The Data Hub is available for all Albertans to access up-to-date information when they need it.

The online platform is one way we are working to increase and simplify access to our data. We'll continue to add to the Data Hub over time.

## Disclosure

In 2021/22, the AER did not receive any disclosures of wrongdoing under the AER's *Whistleblower Protection Policy*.

## Hearings

The AER may hold a public hearing to inform a decision on a disputed energy development activity. A hearing is conducted by a panel of hearing commissioners, who are independent decision makers appointed by the Government of Alberta. The decisions made by hearing commissioners can pertain to applications made to the AER for a new activity such as an oil and gas well or mining project, the AER's issuance of a reclamation certificate, or any other activity regulated by the AER.

### Proceedings for New Energy Development Applications

In 2021/22, hearing commissioners commenced two proceedings to consider new development applications and continued six proceedings that began in previous years. A decision was issued for one proceeding that went to a hearing.

The joint provincial-federal review panel for the Benga Mining Limited Grassy Mountain Coal Project issued its report and decisions on the applications to construct, operate, and reclaim a new open-pit metallurgical coal mine following a six-week public hearing in late 2020. The panel determined the project was not in the public interest and denied the applications.

The remaining proceedings for new development applications are pending a decision or have been adjourned or cancelled at the request of the participants.

### JOINT PROVINCIAL-FEDERAL REVIEW PANEL The review panel for the Benga Mining Limited Grassy Mountain Coal Project issued its report and decisions.



6-week hearing



23 participants

680-page decision

## Proceedings Resulting from Regulatory Appeals

In 2021/22, hearing commissioners commenced seven proceedings to confirm, vary, suspend, or revoke AER decisions, and continued one proceeding that began in a previous year. These are situations where a party requested a regulatory appeal of an AER decision, such as issuing a reclamation certificate or approving an energy development application, and the request is granted. Five proceedings flowing from regulatory appeal were adjourned or cancelled at the request of the participants, one remains in progress, and two resulted in public hearings being held.

## Cost Orders

Hearing commissioners also issued three cost orders in 2020/21 where parties were awarded funds in relation to their involvement in a proceeding.

Alternative dispute resolution by hearing commissioners supported resolution on four proceedings in 2021/22.

In 2021/22, COVID-19 and associated health restrictions continued to necessitate the use of virtual formats, rather than in-person interactions between those involved in hearings and alternative dispute resolution processes. This approach supported effective interactions between the participants and hearing commissioners and supported the public's ability to view hearings.

## HEARING COMMISSIONER ACTIVITIES

### In 2021/22 activities included:

8 application-related proceedings

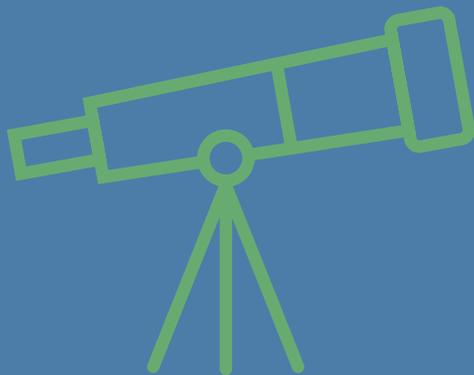
8 proceedings flowing from regulatory appeals

4 ADR supported resolutions

3 cost orders

# LOOKING AHEAD

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The AER is well positioned for the challenges and opportunities that await us in the constantly evolving energy industry. In March 2022, the AER introduced our 2022-25 strategic plan, a blueprint that guides our work in the years ahead. The plan includes a new mission, vision, and values, as well as four focus areas that are foundational to our efforts:

- Taking care of our people
- Enabling our operational effectiveness & innovation
- Enhancing our regulatory framework
- Strengthening our credibility and trust

Establishing a more efficient way of regulating while strengthening the AER's culture and ensuring we meet the expectations of Albertans, Indigenous communities, and stakeholders are significant drivers of this multiyear strategy.

A major piece of work for us continues to be the implementation of our expanded mandate. In 2020, the Government of Alberta announced their intent to develop emerging energy and mineral resources as part of their economic recovery efforts to relaunch and diversify Alberta's economy. Later, the Government of Alberta

expanded the AER's mandate to include the regulation of deep geothermal and critical and rare earth mineral types (such as lithium, uranium, rare earth elements, and diamonds). The AER is working closely with government to develop new regulations, rules, and directives for these emerging energy and mineral resources. The AER is engaging Albertans and Indigenous peoples to foster better understanding and build confidence in the regulation of these emerging resources.

Also, in 2022/23, the AER's geoscience experts will spend time analyzing data and providing information about Alberta's mineral potential and insight into areas of the province where exploration and development for various minerals may responsibly occur.

Stepping into these new responsibilities for emerging energy and mineral resources while supporting traditional oil and gas development requires us to remain agile and maintain our focus on protecting the environment and keeping Albertans safe. It's another big opportunity for us, but the AER is ready.

# CONSOLIDATED FINANCIAL HIGHLIGHTS

CONSOLIDATED SUMMARY OF ANNUAL HIGHLIGHTS	2022			2021	
	Budget	Adjustments	Adjusted budget	Actual	Actual
	<i>(in thousands)</i>				
<b>Revenues</b>					
Administration fees	\$ 206 592	\$ 1 431	\$ 208 023	\$ 207 921	\$ 114 240
Orphan fund levies and transfers	74 000	-	74 000	77 824	66 952
Government of Alberta grant	3 065	25 000	28 065	16 988	113 000
Other revenue	2 612	(403)	2 209	2 820	3 090
	286 269	26 028	312 297	305 553	297 282
<b>Expenses</b>					
Energy regulation	208 269	33 017	241 286	221 629	203 753
Orphan well abandonment	74 000	-	74 000	77 824	66 952
	282 269	33 017	315 286	299 453	270 705
	4 000	(6 989)	(2 989)	6 100	26 577
<b>Capital</b>					
Capital investment	14 500	(489)	14 011	12 950	13 697
Less: Amortization of tangible capital assets	(17 000)		(17 000)	(13 921)	(15 686)
Loss on disposal and write-down of tangible capital assets	-			(663)	(983)
Net capital investment	(2 500)	(489)	(2 989)	(1 634)	(2 972)
<b>Surplus (Deficit)</b>	\$ 6 500	\$ (6 500)	\$ -	\$ 7 734	\$ 29 549

All amounts are expressed in thousands of Canadian dollars.

All amounts are expressed in thousands of Canadian dollars.

The AER is an industry-funded regulator that is accountable to the Government of Alberta. The AER provides for its operating expenses and capital investment through two separate revenue sources: administration fees, also referred to as the administrative levy, and other revenue. The AER also collects orphan fund levies, which are paid directly to the Orphan Well Association (OWA).

The previous table summarizes the results of the AER's operations and net capital investment for the year ended March 31. The complete audited consolidated financial statements begin on the following page.

#### *Administration fees*

Alberta's *Responsible Energy Development Act* authorizes the AER to levy an administration fee on the sectors that it regulates. The AER is responsible for regulating the province's oil and gas, oil sands, and coal sectors. The funds collected from administration fees are used to support the AER's operation and fulfil the AER's mandate to ensure the safe, efficient, orderly, and environmentally responsible development of hydrocarbon resources over their entire life cycle. For the year ending March 31, 2022, administration fees increased by \$93 681, or 82% offset by a reduction in government grant funding of \$113 000. The remainder of the administration fees decrease of \$19 319, is related to a \$10 000 reduction in deficit recovery and budget reductions directed by the Government of Alberta. In 2022, the AER collected 72% (2021 - 73%) of industry levies from oil and gas, 25% (2021 - 25%) from oil sands and 3% (2021 - 2%) from coal operations in the form of administration fees. Administration fees for the 2022 fiscal year includes \$134 (2021 - \$125) collected in late payment penalties.

#### *Government of Alberta grant*

The AER received \$28 065 in grant funding to support the AER's mandate expansion work related to Geothermal Regulatory Framework, Mineral Regulatory Framework, and Public Geoscience Mineral Mapping. The grants

were placed within deferred revenue, and the AER only releases funds from deferred revenue as expenses that pertain to the agreement are incurred. For the year ending March 31, 2022, the AER recognized \$16 988. In the prior fiscal, the Government of Alberta provided relief for the energy sector by funding the AER's administration fees for the first six months of fiscal 2020-21. The AER received the grant in six monthly installments between April and September 2020 for a total of \$113 million.

#### *Orphan fund levy and transfers*

Under Part 11 of the *Oil and Gas Conservation Act*, the AER is required to prescribe an orphan fund levy. This levy is based on the revenue requirements identified by the OWA board and approved by the Government of Alberta. In 2022, the AER issued and collected an orphan fund levy of \$70 000, which is \$5 000 more than 2021. The increase in orphan fund levy was required to address the increasing volume of orphan wells. The AER also issued a Large Facility Program orphan levy to active large facility licencees in the amount of \$3 500 for the first time. Active large facility licensees are collectively responsible for covering closure costs of insolvent large facility licensees, as outlined in *Directive O24*. Additionally, the AER transferred \$3 600 (2021 - \$1 254) in forfeited security deposits, collected \$289 in penalties, and \$436 in first time licensee application fees. All amounts collected were paid directly to the OWA.

#### *Other revenue*

Other revenue consists of data subscriptions, enforcement revenue, sales of electronic data and publications, revenue from projects performed on a cost-recovery basis, and investment income. In 2022, other revenue decreased by \$270 or 9%. In 2022, the AER recognized reduced revenue of \$484 from creative sentencing, jointly funded projects, and non-compliance volumetric reporting. In addition, the AER recognized \$214 more in investment income earned on cash and cash equivalents held with a Canadian chartered bank.

#### *Energy regulation*

Expenses increased in 2022, mainly to support the AER's mandate expansion work on Geothermal Regulatory Frameworks, Mineral Regulatory Frameworks, and Public Geoscience Mineral Mapping initiatives. Energy Regulation expenses outside of mandate expansion initiatives remained consistent year-over-year. The AER reviewed office space needs, which resulted in an early lease termination of one of the AER's office floors that was no longer required after staff reductions in 2020; resulting in savings of \$6M to 2031.

#### *Capital Investment*

Developing and acquiring tangible capital assets, predominately investments in information technology, plays a critical role in helping the AER achieve outcomes at the lowest possible cost. Investments in information technology enable the AER remain relevant and responsive.

In 2022, the AER made capital investments of \$12 950. Capital investment projects in 2022 focused on the continued improvement IT Infrastructure, development of the Administration Fees application, and the AER's Integrated Decision Approach (IDA). IDA allows companies to submit one integrated application that covers activities over the life of the project and to receive decisions in a single approval document.

#### *Budget Management*

During 2022, the AER's initially budgeted surplus of \$6 500 was reduced due to GoA approval of AER identified initiatives, such as Core Research Centre roof repairs and head office 19th-floor early lease termination. However, the AER demonstrated effective budget management by reviewing all of its expenditure areas, prioritized savings, minimized cost escalations, and ensured appropriately funded initiatives. As a result, the AER completed the year with a \$7 734 surplus.

Alberta Energy Regulator  
Consolidated Financial Statements  
For the Year Ended March 31, 2022

Statement of Management Responsibility

Independent Auditor's Report

Consolidated Statement of Operations

Consolidated Statement of Financial Position

Consolidated Statement of Change in Net Financial Assets (Net Debt)

Consolidated Statement of Cash Flows

Notes to the Consolidated Financial Statements

Schedules to the Consolidated Financial Statements

## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying consolidated financial statements of the Alberta Energy Regulator and all other information relating to the AER contained in this annual report have been prepared and presented by management, who is responsible for the integrity and fair presentation of the information.

These consolidated financial statements are prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements necessarily include some amounts that are based on informed judgments and best estimates of management. The financial information contained elsewhere in this annual report is consistent with that in the consolidated financial statements.

Management is responsible for maintaining an effective system of internal controls designed to provide reasonable assurance that financial information is reliable, transactions are properly authorized, assets are safeguarded and liabilities are recognized.

The Auditor General of Alberta, the AER's external auditor appointed under the *Auditor General Act*, performed an independent external audit of these consolidated financial statements in accordance with Canadian generally accepted auditing standards, and has expressed his opinion in the accompanying Independent Auditor's Report.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal controls. The Board of Directors exercises this responsibility through the Audit and Finance Committee, composed of Directors who are not employees of the regulator. The Audit and Finance Committee meets with the internal auditors and the external auditors-both in the presence and in the absence of management to discuss their audit, including any findings as to the integrity of financial reporting processes and the adequacy of our systems of internal controls. The internal and external auditors have full and unrestricted access to the Audit and Finance Committee.

[Original signed by Martin Foy]

Acting President and Chief Executive Officer

[Original signed by Mike Dalton]

Vice-President Finance and Chief Financial  
Officer

Date: May 19, 2022

Independent Auditor's Report

To the Board of Directors of the Alberta Energy Regulator

**Report on the Consolidated Financial Statements**

**Opinion**

I have audited the consolidated financial statements of the Alberta Energy Regulator (the Group), which comprise the consolidated statement of financial position as at March 31, 2022, and the consolidated statements of operations, change in net financial assets (net debt), and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2022, and the results of its operations, its change from net debt to net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

**Basis for opinion**

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of my report. I am independent of the Group in accordance with the ethical requirements that are relevant to my audit of the consolidated financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

**Other information**

Management is responsible for the other information. The other information comprises the information included in the *Annual Report*, but does not include the consolidated financial statements and my auditor's report thereon. The *Annual Report* is expected to be made available to me after the date of this auditor's report.

My opinion on the consolidated financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the consolidated financial statements, my responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I will perform on this other information, I conclude that there is a material misstatement of this other information, I am required to communicate the matter to those charged with governance.

## **Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless an intention exists to liquidate or to cease operations, or there is no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## **Auditor's responsibilities for the audit of the consolidated financial statements**

My objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.-
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

[Original signed by W. Doug Wylie FCPA, FCMA, ICD.D]

Auditor General

May 19, 2022

Edmonton, Alberta

ALBERTA ENERGY REGULATOR  
CONSOLIDATED STATEMENT OF OPERATIONS  
YEAR ENDED MARCH 31, 2022

	2022		2021
	Budget (Note 4, Schedule 3)	Actual <i>(in thousands)</i>	Actual
<b>Revenues</b>			
Administration fees	\$ 208,023	\$ 207,921	\$ 114,240
Orphan fund levies and transfers (Note 5)	74,000	77,824	66,952
Government of Alberta grants	28,065	16,988	113,000
Information, services and fees	1,642	2,247	2,731
Investment income	567	573	359
	<u>312,297</u>	<u>305,553</u>	<u>297,282</u>
<b>Expenses</b>			
Energy regulation (Schedule 1)	241,286	221,629	203,753
Orphan well abandonment (Note 5)	74,000	77,824	66,952
	<u>315,286</u>	<u>299,453</u>	<u>270,705</u>
<b>Annual operating surplus (deficit)</b>	(2,989)	6,100	26,577
<b>Accumulated surplus at beginning of year</b>	67,487	67,487	40,910
<b>Accumulated surplus at end of year</b>	<u>\$ 64,498</u>	<u>\$ 73,587</u>	<u>\$ 67,487</u>

The accompanying notes and schedules are part of these consolidated financial statements.

**ALBERTA ENERGY REGULATOR**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT MARCH 31, 2022**

	<u>2022</u>	<u>2021</u>
	<i>(in thousands)</i>	
<b>Financial assets</b>		
Cash and cash equivalents (Note 6)	\$ 52,566	\$ 26,226
Accounts receivable (Note 7)	1,684	1,456
Pension assets (Note 14)	3,958	4,923
	<u>58,208</u>	<u>32,605</u>
<b>Liabilities</b>		
Accounts payable and other accrued liabilities (Note 8)	26,725	18,037
Payable to Orphan Well Association	1,064	1,942
Deferred revenue (Note 9)	11,362	325
Deferred lease incentives (Note 12)	11,315	14,332
	<u>50,466</u>	<u>34,636</u>
<b>Net financial assets (net debt)</b>	<u>7,742</u>	<u>(2,031)</u>
<b>Non-financial assets</b>		
Tangible capital assets (Note 15)	57,443	60,133
Prepaid expenses and other assets	8,642	9,385
	<u>66,085</u>	<u>69,518</u>
<b>Net assets before spent deferred capital contributions</b>	<u>73,827</u>	<u>67,487</u>
Spent deferred capital contributions (Note 9)	240	-
<b>Net assets</b>		
Accumulated surplus (Note 16)	<u>\$ 73,587</u>	<u>\$ 67,487</u>

Contractual rights (Note 17)  
Contingent liabilities (Note 18)  
Contractual obligations (Note 19)

The accompanying notes and schedules are part of these consolidated financial statements.

[Original signed by Martin Foy]  
Acting President and Chief Executive Officer

[Original signed by Mike Dalton]  
Vice-President Finance and Chief Financial Officer

Date: May 19, 2022

ALBERTA ENERGY REGULATOR  
CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT)  
YEAR ENDED MARCH 31, 2022

	2022		2021
	Budget (Note 4, Schedule 3)	Actual <i>(in thousands)</i>	Actual
<b>Annual operating surplus (deficit)</b>	\$ (2,989)	\$ 6,100	\$ 26,577
Acquisition of tangible capital assets (Note 15)	(14,011)	(12,950)	(13,697)
Amortization of tangible capital assets (Note 15)	17,000	13,921	15,686
Write-off of leasehold improvements (Note 12)		1,056	-
Decrease in prepaid expenses and other assets		743	320
Net loss on disposal and write-down of tangible capital assets		663	983
Net increase in spent deferred capital contributions (Note 9)		240	-
<b>Decrease in net debt</b>	-	9,773	29,869
<b>Net debt at beginning of year</b>	(2,031)	(2,031)	(31,900)
<b>Net financial assets (net debt) at end of year</b>	<u>\$ (2,031)</u>	<u>\$ 7,742</u>	<u>\$ (2,031)</u>

The accompanying notes and schedules are part of these consolidated financial statements.

**ALBERTA ENERGY REGULATOR**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**YEAR ENDED MARCH 31, 2022**

	<b>2022</b>	<b>2021</b>
	<i>(in thousands)</i>	
<b>Operating transactions</b>		
Annual operating surplus	\$ 6,100	\$ 26,577
Non-cash items included in annual operating surplus:		
Amortization of tangible capital assets (Note 15)	13,921	15,686
Write-off of leasehold improvements (Note 12)	1,056	-
Change in pension assets	965	(3,418)
Net loss on disposal and write-down of tangible capital assets	663	983
Bad debt expense (recovery)	(16)	(518)
Write-off of deferred lease incentives (Note 12)	(1,450)	-
Amortization of deferred lease incentives (Note 12)	(1,567)	(1,617)
	<u>19,672</u>	<u>37,693</u>
(Increase)/decrease in accounts receivable	(212)	982
Decrease in prepaid expenses and other assets	743	320
Increase in accounts payable and other accrued liabilities	8,688	808
(Decrease)/increase in payable to Orphan Well Association	(878)	1,333
Increase/(decrease) in deferred revenue	11,037	(401)
Cash provided by operating transactions	<u>39,050</u>	<u>40,735</u>
<b>Capital transactions</b>		
Acquisition of tangible capital assets (Note 15)	(12,950)	(13,697)
Cash applied to capital transactions	<u>(12,950)</u>	<u>(13,697)</u>
<b>Financing transactions</b>		
Increase in spent deferred capital contributions (Note 9)	240	-
Proceeds from line of credit	-	9,855
Debt repayment	-	(10,667)
Cash provided by (applied to) financing transactions	<u>240</u>	<u>(812)</u>
<b>Increase in cash and cash equivalents</b>	26,340	26,226
<b>Cash and cash equivalents at beginning of year</b>	26,226	-
<b>Cash and cash equivalents at end of year</b>	<u>\$ 52,566</u>	<u>\$ 26,226</u>

The accompanying notes and schedules are part of these consolidated financial statements.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 1 AUTHORITY**

The Alberta Energy Regulator (AER) is an independent and quasi-judicial organization of the Government of Alberta. The AER operates under the *Responsible Energy Development Act*. The AER's mandate provides for the safe, efficient, orderly and environmentally responsible development of hydrocarbon resources over their entire life cycle. This includes allocating and conserving water resources, managing public lands, and protecting the environment while providing economic benefits for all Albertans. The AER is exempt from income taxes under the *Income Tax Act*.

**Note 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES**

These consolidated financial statements are prepared in accordance with Canadian Public Sector Accounting Standards (PSAS).

**Reporting Entity and Method of Consolidation**

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of the AER, which is composed of all components controlled by the AER. The Orphan Fund is a fund retained and administered by the AER. The AER collects an Orphan Fund Levy and a Large Facility Program Orphan Levy, and transfers the funds to the Orphan Well Association through the Orphan Fund. The AER also transfers funds for first time licensee application fees, including regulator directed transfer fees, and forfeited security deposits through the Orphan Fund. The AER and the Orphan Fund are consolidated using the line-by-line method.

**Basis of Financial Reporting**

**Revenues**

All revenues are reported on the accrual basis of accounting. The AER recognizes revenue from administration fees at their realizable value. Cash received for which services have not been provided by year end is recognized as deferred revenue.

Government of Alberta Grants

Transfers from the Government of Alberta are referred to as provincial grants.

Provincial grants without stipulations for the use of the transfer are recognized as revenue when the transfer is authorized and the AER meets the eligibility criteria (if any). Provincial grants with stipulations for the use of the transfer are recognized as deferred revenue and subsequently recognized when the AER meets the stipulations.

Investment Income

Investment income includes interest income.

**Expenses**

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year are expensed.

**Employee future benefits**

The AER maintains its own defined benefit Senior Employees Pension Plan (SEPP) and two supplementary pension plans to compensate senior staff who do not participate in the government management pension plans. Retirement benefits are based on each employee's years of service and remuneration.

Pension assets represent the sum of the accumulated cash contributions less the sum of the current and prior years' pension expense.

Accrued benefit obligations are actuarially determined using the projected benefit method prorated on length of service and management's best estimate of expected plan investment performance, projected employees' compensation levels and retirement age of employees.

Accrued benefit obligations and pension benefit costs for the year are calculated using the expected rate of return on plan assets as the discount rate, which is determined using market values of plan assets.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)**

**Basis of Financial Reporting (continued)**

**Employee future benefits (continued)**

Actuarial gains and losses are amortized over the average remaining service period of the active employees, which is 11.2 years (2021 - 11.2 years).

Past service cost arising from plan amendments is accounted for in the period of the plan amendments.

Gains and losses determined upon a plan curtailment are accounted for in the period of curtailment.

The AER participates in the Government of Alberta's multi-employer pension plans: Management Employees Pension Plan, Public Service Pension Plan and Supplementary Retirement Plan for Public Service Managers. Defined contribution plan accounting is applied to these plans as the AER has insufficient information to apply defined benefit plan accounting. Accordingly, pension expense comprises employer contributions to the plans that are required for its employees during the year, which are calculated based on actuarially pre-determined amounts that are expected to provide the plans' future benefits.

**Valuation of financial assets and liabilities**

The AER's financial assets and liabilities are generally measured as follows:

<u>Financial Statement Component</u>	<u>Measurement</u>
Cash and cash equivalents	Cost
Accounts receivable	Lower of cost or net recoverable value
Pension assets	Lower of cost or net recoverable value
Bank indebtedness	Cost
Accounts payable and other accrued liabilities	Cost
Payable to the Orphan Well Association	Cost
Deferred lease incentives	Amortized cost

The AER has not designated any financial assets or liabilities in the fair value category, does not have any significant foreign currency transactions and does not hold any derivative contracts. The AER has no significant remeasurement gains or losses and consequently has not presented a consolidated statement of remeasurement gains and losses.

**Financial assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

Financial assets include cash and the AER's financial claims on external organizations and individuals at year end.

Cash and cash equivalents

Cash comprises cash on hand, externally restricted cash and demand deposits.

Accounts receivable

Accounts receivable are recognized at the lower of cost or net recoverable value. A valuation allowance is recognized when recovery is uncertain.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)**

**Basis of Financial Reporting (continued)**

**Liabilities**

Liabilities are present obligations of the AER to external organizations and individuals arising from past transactions or events occurring before the year end, the settlement of which is expected to result in the future sacrifice of economic benefits. They are recognized when there is an appropriate basis of measurement and management can reasonably estimate the amounts. Liabilities include all financial claims payable by the AER at fiscal year end.

Bank indebtedness

Bank indebtedness comprises the amount outstanding (if any) for a revolving line of credit.

Deferred lease incentives

Deferred lease incentives, consisting of leasehold improvement costs, reduced rent benefits and rent-free periods, are amortized on a straight-line basis over the term of the leases.

Environmental Liabilities

*Liability for Contaminated Sites:*

Contaminated sites are a result of contamination of a chemical, organic or radioactive material or live organism that exceeds an environmental standard, being introduced into soil, water or sediment.

A liability for remediation of a contaminated site may arise from an operation that is either in productive use or no longer in productive use and may also arise from an unexpected event resulting in contamination. The resulting liability is recognized when all of the following criteria are met:

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. the AER is directly responsible or accepts responsibility;
- iv. it is expected that future economic benefits will be given up; and
- v. a reasonable estimate of the amount can be made.

Contingent Liabilities

A contingent liability is recognized when:

- i. there is an existing condition or situation;
- ii. there is an expected future event that will resolve the uncertainty as to whether a present obligation to sacrifice economic benefits exists;
- iii. it is likely that a future event will confirm that a liability has been incurred at the date of the financial statements; and
- iv. a reasonable estimate of the amount can be made.

**Non-financial assets**

Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities, but instead:

- (a) are normally employed to deliver AER services;
- (b) may be consumed in the normal course of operations; and
- (c) are not for sale in the normal course of operations.

Non-financial assets of the AER include tangible capital assets, prepaid expenses and other assets.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)**

**Basis of Financial Reporting (continued)**

Tangible capital assets

Tangible capital assets are recognized at cost less accumulated amortization, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development of the asset.

The cost, less residual value, of the tangible capital assets, excluding land, is amortized over their estimated useful lives as follows:

Leasehold improvements	Straight line	Term of the lease
Furniture and equipment	Straight line	5 - 12 years
Computer hardware	Straight line	4 years
Computer software - purchased	Straight line	4 years
Computer software - developed	Declining balance	5 years

Amortization is only expensed when the tangible capital asset is put into service.

Work-in-progress, which may include developed computer software and leasehold improvements, is not amortized until a project is complete and the asset is put into service.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the AER's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets is less than their net book value. The net write-downs are accounted for as an expense in the Consolidated Statement of Operations.

Prepaid expenses

Prepaid expenses are recognized at cost and amortized based on the terms of the agreements.

**Measurement uncertainty**

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount, whenever estimates are used. The amounts recognized for amortization of tangible capital assets are based on estimates of the useful life of the related assets. Accrued defined benefit obligations are subject to measurement uncertainty due to the use of actuarial assumptions. The resulting estimates are within reasonable limits of materiality and are in accordance with the AER's significant accounting policies.

Estimates of contingent liabilities for contaminated sites are subject to measurement uncertainty because the existence and extent of contamination, the responsibility for clean-up, and the timing and costs of remediation cannot be reasonably estimated in all circumstances. The degree of measurement uncertainty cannot be reasonably determined.

**Note 3 FUTURE CHANGES IN ACCOUNTING STANDARDS**

During the fiscal year 2022-23, the AER will adopt the following new accounting standard of the Public Sector Accounting Board:

PS 3280 Asset Retirement Obligations (effective April 1, 2022)

This standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets. The AER plans to adopt this accounting standard on a modified retroactive basis, consistent with the transitional provisions in PS 3280, and information presented for comparative purposes will be restated. The impact of the adoption of this accounting standard on the consolidated financial statements is currently being analyzed.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 3 FUTURE CHANGES IN ACCOUNTING STANDARDS (continued)**

In addition to the above, the Public Sector Accounting Board has approved the following accounting standards, which are effective for fiscal years starting on or after April 1, 2023:

PS 3400 Revenue (effective April 1, 2023)

This standard provides guidance on how to account for and report on revenue, and specifically, it differentiates between revenue arising from exchange and non-exchange transactions.

PS 3160 Public Private Partnerships (effective April 1, 2023)

This standard provides guidance on how to account for public private partnerships between public and private sector entities, where the public sector entity procures infrastructure using a private sector partner.

The AER has not yet adopted these two standards. Management is currently assessing the impact of these standards on the consolidated financial statements.

**Note 4 BUDGET**

The budget and budget adjustments reflected on Schedule 3 have been approved by the Government of Alberta.

**Note 5 ORPHAN WELL ABANDONMENT**

*(in thousands)*

The Government of Alberta has delegated the authority to manage the abandonment and reclamation of wells, facilities, and pipelines that are licensed to defunct licensees to the Orphan Well Association. The AER collects an Orphan Fund Levy and a Large Facility Program Orphan Levy, and transfers the funds to the Orphan Well Association through the Orphan Fund. The AER also transfers funds for first time licensee application fees, including regulator directed transfer fees, and forfeited security deposits through the Orphan Fund. During the year ended March 31, 2022, the AER collected and transferred \$73,788 (2021 - \$65,225) in levies, \$436 (2021 - \$473) in application fees and \$3,600 (2021 - \$1,254) in forfeited security deposits.

**Note 6 CASH AND CASH EQUIVALENTS**

*(in thousands, unless otherwise noted)*

Cash and cash equivalents are held in an account with a Canadian chartered bank and earn interest calculated based on the average monthly cash balance. The funds are available to be withdrawn upon request. During the year ended March 31, 2022, the AER earned interest at an annual average rate of 0.8% (2021 - 0.7%).

Cash and cash equivalents includes restricted funds of \$10,837 (2021 - \$nil), as reflected in deferred revenue (discussed in Note 9), which is to be used primarily for future expenditures related to the Government of Alberta's Minerals Strategy - Public Geoscience program.

**Note 7 ACCOUNTS RECEIVABLE**

*(in thousands)*

Accounts receivable are unsecured and non-interest bearing.

	2022		2021	
	Gross amount	Allowance for doubtful accounts	Net recoverable value	Net recoverable value
Accounts receivable	\$ 2,416	\$ (732)	\$ 1,684	\$ 1,456

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 8 ACCOUNTS PAYABLE AND OTHER ACCRUED LIABILITIES**

(in thousands)

	<b>2022</b>	<b>2021</b>
Trade and other accrued liabilities	\$ 9,991	\$ 8,518
Lease termination payable	7,376	-
Accrued salaries and benefits	6,868	7,204
Trade accounts payable	2,490	2,315
	<u>\$ 26,725</u>	<u>\$ 18,037</u>

**Note 9 DEFERRED REVENUE**

(in thousands)

Deferred revenue consists of the following:

<b>Program</b>	<b>Year ended March 31, 2022</b>		<b>As at March 31, 2022</b>	<b>As at March 31, 2021</b>
	<b>Total Revenue Received</b>	<b>Actual Revenue Recognized</b>	<b>Deferred Revenue</b>	
Public Geoscience <sup>(1)</sup>	\$ 24,760	\$ 14,013	\$ 10,747	\$ -
Mineral Regulatory Framework	2,000	1,910	90	-
Geothermal Regulatory Framework	1,065	1,065	-	-
Total Grant Revenue	<u>27,825</u>	<u>16,988</u>	<u>10,837</u>	<u>-</u>
Other	538	338	525	325
	<u>\$ 28,363</u>	<u>\$ 17,326</u>	<u>\$ 11,362</u>	<u>\$ 325</u>
Spent deferred capital contributions <sup>(1)</sup>	<u>\$ 240</u>	<u>\$ -</u>	<u>\$ 240</u>	<u>\$ -</u>

(1) During 2022, the AER purchased capital assets of \$240 with funds from the Public Geoscience grant. Revenue has not been recognized for these funds as amortization has not been recorded for these capital assets at March 31, 2022.

**Note 10 FINANCIAL INSTRUMENTS**

The AER has the following financial instruments: cash and cash equivalents, accounts receivable, accounts payable and other accrued liabilities, and payable to the Orphan Well Association.

**Financial Risk Management**

The AER has exposure to the following risks from its use of financial instruments:

**(a) Liquidity risk**

Liquidity risk is the risk that the AER will encounter difficulty in meeting obligations associated with its financial liabilities. Liquidity requirements of the AER are met primarily through the collection of funding at the beginning of the year to fund operating expenses and capital expenditures throughout the year. The AER manages liquidity risk by having established budget processes and regularly monitoring cash flows to ensure the necessary funds are on hand to fulfill upcoming obligations. In addition, the AER maintains a revolving line of credit which provides financial flexibility to allow the AER to meet its obligations if funding cannot be collected on a timely basis.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 10 FINANCIAL INSTRUMENTS (continued)**

**(b) Credit risk**

The AER is exposed to credit risk from potential non-payment of accounts receivable. A substantial portion of the AER's accounts receivable include balances due from operators in the oil and gas industry, and are subject to normal industry credit risk. The AER regularly monitors the financial status of operators and assesses the collectability of accounts receivable. The AER's maximum exposure to credit risk is limited to the carrying amount of accounts receivable presented in the Consolidated Statement of Financial Position at the reporting date. The AER established a valuation allowance that corresponds to the specific credit risk of operators, historical trends and economic circumstances.

**Note 11 REVOLVING LINE OF CREDIT**

*(in thousands, unless otherwise noted)*

The AER has an unsecured \$50 million (2021 - \$75 million) revolving line of credit. Amounts borrowed can only be applied to general corporate purposes and exclude the funding of capital expenditures.

Bank advances on the line of credit are payable on demand and bear interest at a rate of prime less 0.75%. For the year ended March 31, 2022, interest expense on the revolving line of credit was \$nil (2021 - \$4).

**Note 12 DEFERRED LEASE INCENTIVES**

*(in thousands)*

The AER has entered into various lease agreements which provide for lease incentives comprising reduced rent benefits, rent-free periods and leasehold improvement costs. These amounts are amortized on a straight-line basis over the term of the lease.

	2022			2021
	Leasehold improvement costs	Reduced rent benefits and rent-free periods	Total	Total
Balance at beginning of year	\$ 11,639	\$ 2,693	\$ 14,332	\$ 15,949
Write-off of lease incentives <sup>(1)</sup>	(1,056)	(394)	(1,450)	-
Amortization	(1,213)	(354)	(1,567)	(1,617)
Balance at end of year	\$ 9,370	\$ 1,945	\$ 11,315	\$ 14,332

<sup>(1)</sup> In 2022, the AER exited a portion of the lease for its Calgary Head Office. As a result, the AER wrote off the related leasehold improvements and lease incentives pertaining to this office space.

**Note 13 ENVIRONMENTAL LIABILITIES**

*(in thousands, unless otherwise noted)*

The AER has a mandate to protect public safety and the environment. As at March 31, 2022, the AER is not responsible, nor has it accepted responsibility, for performing remediation and reclamation work at contaminated sites. The AER has \$nil (2021 - \$nil) environmental liabilities recorded.

As at March 31, 2022, the AER is administering 29 (2021 – 28) legacy sites. Of these sites, during the year ended March 31, 2022, the AER identified two (2021 – five) sites as having immediate public safety and environmental risk, and the AER needed to take appropriate action to mitigate these risks. During the year ended March 31, 2022, the AER incurred \$9 (2021 - \$906) in costs to mitigate immediate public safety and environmental risks. Costs to mitigate immediate public safety or environmental risks are costs where the AER has completed protective or remediation work at legacy sites. Costs for ongoing assessment and monitoring are included.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 14 EMPLOYEE FUTURE BENEFITS**

*(in thousands, unless otherwise noted)*

The AER participates in the Government of Alberta's multi-employer pension plans: Management Employees Pension Plan, Public Service Pension Plan and Supplementary Retirement Plan for Public Service Managers. For the year ended March 31, 2022, the expense for these pension plans is equal to the contributions of \$12,253 (2021 - \$12,539) and is included in salaries, wages and employee benefits on Schedule 1. The AER is not responsible for future funding of the plan deficit other than through contribution increases.

In addition, the AER maintains its own defined benefit Senior Employees Pension Plan (SEPP) and two supplementary pension plans to compensate senior staff who do not participate in the government management pension plans. Retirement benefits are based on each employee's years of service and remuneration.

All the information presented in the note below is related to the AER's defined benefit pension plans.

The effective date of the most recent actuarial funding valuation for SEPP was December 31, 2018. The accrued benefit obligation as at March 31, 2022 is based on the extrapolation of the results of this valuation. The effective date of the next required funding valuation for SEPP is December 31, 2021. The actuarial funding valuation for December 31, 2021 is expected to be completed in the first half of 2022.

Pension plan assets are valued at market values. During the year ended March 31, 2022, the weighted average actual return on plan assets was 5.2% (2021 - 14.7%).

Significant weighted average actuarial and economic assumptions used to value accrued benefit obligations and pension benefit costs were as follows:

<u>Accrued benefit obligations</u>	<u>2022</u>	<u>2021</u>
Discount rate	4.5%	4.4%
Rate of compensation increase	4.0% until March 31, 2023, 3.0% thereafter	0% until March 31, 2022, 3.0% thereafter
Long-term inflation rate	2.0%	2.0%
<u>Pension benefit costs for the year</u>	<u>2022</u>	<u>2021</u>
Discount rate	4.4%	4.8%
Expected rate of return on plan assets	4.4%	4.8%
Rate of compensation increase	0% until March 31, 2022, 3.0% thereafter	0% until March 31, 2021, 3.5% thereafter

The funded status and amounts recognized in the Consolidated Statement of Financial Position were as follows:

	<u>2022</u>	<u>2021</u>
Market value of plan assets	\$ 76,893	\$ 74,119
Accrued benefit obligations	(70,739)	(70,954)
Plan surplus	6,154	3,165
Unamortized actuarial (gains)/losses	(2,196)	1,758
Pension assets	<u>\$ 3,958</u>	<u>\$ 4,923</u>

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 14 EMPLOYEE FUTURE BENEFITS (continued)**

*(in thousands, unless otherwise noted)*

The pension benefit costs for the year included the following components:

	<u>2022</u>	<u>2021</u>
Current period benefit cost	\$ 4,045	\$ 3,976
Interest cost	3,197	3,442
Expected return on plan assets	(3,227)	(3,039)
Amortization of actuarial losses	251	804
	<u>\$ 4,266</u>	<u>\$ 5,183</u>

Additional information about the defined benefit pension plans is as follows:

	<u>2022</u>	<u>2021</u>
Benefits paid	\$ 4,636	\$ 10,171
AER contributions	3,163	8,600
Employees' contributions	663	683

The asset allocation of the defined benefit pension plans' investments was as follows:

	<u>2022</u>	<u>2021</u>
Equity securities	44.1%	48.2%
Debt securities	23.4%	22.2%
Alternatives	20.0%	17.3%
Other	12.5%	12.3%
	<u>100.0%</u>	<u>100.0%</u>

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 15 TANGIBLE CAPITAL ASSETS**

(in thousands)

	2022				2021	
	Land	Leasehold improvements	Furniture and equipment <sup>(1)</sup>	Computer hardware and software	Total	Total
<b>Estimated useful life</b>	Indefinite	Term of the lease	5-12 years	4-5 years		
<b>Historical cost<sup>(2)</sup></b>						
Beginning of year	\$ 282	\$ 46,500	\$ 13,060	\$ 148,562	\$ 208,404	\$ 202,549
Additions	-	2,168	580	10,202	12,950	13,697
Disposals, including write-downs <sup>(3)</sup>	-	(2,302)	(1,240)	(20,426)	(23,968)	(7,842)
	282	46,366	12,400	138,338	197,386	208,404
<b>Accumulated amortization</b>						
Beginning of year	\$ -	\$ 22,913	\$ 9,906	\$ 115,452	\$ 148,271	\$ 139,444
Amortization expense	-	2,717	823	10,381	13,921	15,686
Effect of disposals, including write-downs <sup>(3)</sup>	-	(1,246)	(1,200)	(19,803)	(22,249)	(6,859)
	-	24,384	9,529	106,030	139,943	148,271
Net book value at March 31, 2022	\$ 282	\$ 21,982	\$ 2,871	\$ 32,308	\$ 57,443	
Net book value at March 31, 2021	\$ 282	\$ 23,587	\$ 3,154	\$ 33,110		\$ 60,133

(1) Furniture and equipment includes organization-owned vehicles, office equipment, furniture and other equipment.

(2) As at March 31, 2022, historical cost of computer hardware and software includes work-in-progress totalling \$2,297 (2021 - \$6,630).

(3) In October 2021, the AER exited a portion of the lease for its Calgary Head Office, resulting in a reduction of \$2,302 in leasehold improvements and \$1,246 in accumulated amortization. No loss was recognized as the write-off of the leasehold improvements was offset by the write-off of the related lease incentive.

**Note 16 ACCUMULATED SURPLUS**

(in thousands)

The accumulated surplus of the AER is calculated as the sum of the AER's net debt and its non-financial assets. The accumulated surplus represents the net assets of the AER and comprises the following:

	2022			2021
	Investments in tangible capital assets <sup>(a)</sup>	Unrestricted net assets	Total	Total
Balance at beginning of year	\$ 48,494	\$ 18,993	\$ 67,487	\$ 40,910
Annual operating surplus	-	6,100	6,100	26,577
Net investment in tangible capital assets <sup>(a)</sup>	(421)	421	-	-
Balance at end of year	\$ 48,073	\$ 25,514	\$ 73,587	\$ 67,487

(a) Excludes leasehold improvement costs received by the AER as a lease incentive and related amortization.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 17 CONTRACTUAL RIGHTS**

*(in thousands)*

Contractual rights are rights of the AER to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

During the year ended March 31, the AER collected the following amounts for its contractual rights under operating subleases:

	<b>2022</b>	<b>2021</b>
Contractual rights from operating subleases	<u>\$ 316</u>	<u>\$ 110</u>

As at March 31, 2022, estimated amounts that will be received or receivable for each of the next five years are as follows:

2022-23	\$	555
2023-24		565
2024-25		433
2025-26		440
2026-27		182
	<u>\$</u>	<u>2,175</u>

**Note 18 CONTINGENT LIABILITIES**

*(in thousands)*

The AER is involved in legal matters where damages are being sought. These matters may give rise to contingent liabilities.

Accruals have been made in specific instances where it is likely that losses will be incurred based on a reasonable estimate. As at March 31, 2022, accruals totalling \$1,359 (2021 - \$125) have been recognized as a liability.

The AER has identified various sites where contamination may exist and the level of contamination is unknown at this time. As at March 31, 2022, no liability has been recognized for these sites as further testing and evaluation is required to determine the extent of immediate actions necessary. No liability for remediation on other sites has been recognized as the AER becoming responsible for these sites is not determinable; the AER does not expect to give up any future economic benefits; no reasonable estimate of the amount can be made; or a combination of these factors. The AER's ongoing efforts to assess contaminated sites may result in environmental remediation liabilities related to newly identified sites, or change in the assessment or intended use of existing sites. Any change to the environmental liabilities will be accrued in the year in which they are assessed as likely and measurable.

**ALBERTA ENERGY REGULATOR**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2022**

**Note 19 CONTRACTUAL OBLIGATIONS**

*(in thousands)*

As at March 31, 2022, the AER had contractual obligations totalling \$146,445 (2021 - \$162,248).

Contractual obligations are obligations of the AER to others that will become liabilities in the future when the terms of those contracts or agreements are met.

As at March 31, 2022, estimated payment requirements for obligations under operating leases and contracts for each of the next five years and thereafter are as follows:

2022-23	\$ 48,943
2023-24	30,071
2024-25	11,577
2025-26	10,059
2026-27	9,443
Thereafter	36,352
	<u>\$ 146,445</u>

**Note 20 ASSETS UNDER ADMINISTRATION**

*(in thousands)*

The AER administers security deposits in accordance with specified acts and regulations. Security deposits are held on behalf of depositors with no power of appropriation and therefore are not reported in these consolidated financial statements. The AER does not have any financial risk associated with security collected. Security, along with any interest earned, will be returned to the depositors upon meeting specified refund criteria. Security may be forfeited and transferred to the Orphan Well Association for the cost of suspension, abandonment, site decontamination and surface land reclamation.

As at March 31, 2022, assets under administration included the following types of security deposits:

	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	<u>Cash</u>	<u>Cash</u>	<u>Letters of credit</u>	<u>Letters of credit</u>
Liability Management Rating programs and landfills	\$ 89,277	\$ 90,431	\$ 278,826	\$ 225,418
Mine Financial Security program	41,064	39,342	1,479,452	1,447,447
Other programs	10,629	10,446	10,505	7,714
	<u>\$ 140,970</u>	<u>\$ 140,219</u>	<u>\$ 1,768,783</u>	<u>\$ 1,680,579</u>

**Note 21 COMPARATIVE FIGURES**

Certain 2021 figures have been reclassified, where necessary, to conform to the 2022 presentation.

**Note 22 APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS**

These consolidated financial statements were approved by the AER Board of Directors on May 19, 2022.

ALBERTA ENERGY REGULATOR  
ENERGY REGULATION EXPENSES - DETAILED BY OBJECT  
YEAR ENDED MARCH 31, 2022

Schedule 1

	<u>2022</u>	<u>2021</u>
	<i>(in thousands)</i>	
Salaries, wages and employee benefits	\$ 132,712	\$ 131,598
Buildings	27,305	20,354
Consulting services	26,539	14,634
Computer services	17,710	17,112
Amortization of tangible capital assets	13,921	15,686
Travel and transportation	1,292	1,382
Administrative	1,274	915
Loss on disposal and write-down of tangible capital assets	663	983
Equipment rent and maintenance	205	323
Abandonment and enforcement	8	766
	<u>\$ 221,629</u>	<u>\$ 203,753</u>

**ALBERTA ENERGY REGULATOR  
SALARY AND BENEFITS DISCLOSURE  
YEAR ENDED MARCH 31, 2022**

**Schedule 2**

Position	2022			2021	
	Base salary <sup>(a)</sup>	Other cash benefits <sup>(b)</sup>	Other non-cash benefits <sup>(c)</sup> <i>(in thousands)</i>	Total	Total
<b>Board of Directors</b>					
Chair <sup>(d)</sup>	\$ 130	\$ -	\$ 15	\$ 145	\$ 138
Members <sup>(e)</sup>	306	-	17	323	354
<b>Executives</b>					
President and Chief Executive Officer <sup>(f)</sup>	334	39	91	464	422
Chief Hearing Commissioner	218	30	48	296	289
Chief Operations Officer <sup>(g)</sup>	264	21	62	347	340
Executive Vice-President, Law and General Counsel	276	8	62	346	343
Vice-President of Finance and Chief Financial Officer <sup>(h,k)</sup>	233	9	85	327	191
Former President and Chief Executive Officer <sup>(i)</sup>	-	-	-	-	23
Former Executive Vice-President, Corporate Services <sup>(i,k)</sup>	-	-	-	-	504

- (a) Base salary includes retainers and per diems for Board Directors and regular base salary for Executives.
- (b) Other cash benefits includes payments in lieu of vacation, pension and health benefits, as well as vehicle allowances and other cash reimbursements.
- (c) Other non-cash benefits includes contributions to all benefits as applicable, including employer's share of all employee benefits and contributions or payments made on behalf of employees, including pension, supplementary retirement plans, health care and payments made for professional memberships, tuition fees, parking and other taxable benefits.
- (d) The current Chair was appointed on April 15, 2020, and is remunerated with a monthly honorarium as per rates prescribed in the Orders in Council. Prior to the current Chair's appointment, the previous Chair's remuneration was set at \$nil while this individual occupied the position from September 6, 2019 until April 15, 2020.
- (e) The incumbent Board of Directors consists of six members. Five Board members are remunerated with monthly honoraria as per rates prescribed in the Orders in Council. Remuneration for one Board member is set at \$nil. As at April 1, 2020, the Board of Directors consisted of four members. On April 15, 2020, one member resigned and four new members were appointed. On June 5, 2020, one member was rescinded.
- (f) The incumbent held the position effective April 15, 2020.
- (g) The incumbent held the position of Executive Vice- President, Operations until February 24, 2021, at which time the incumbent was appointed to the position of Chief Operations Officer.
- (h) The incumbent held the position effective September 8, 2020, at this time the position became a voting member of the Executive Leadership Team. Prior to this appointment, the position was a non-voting member of the Executive Leadership Team.
- (i) The incumbent held the position until April 15, 2020, at which time the incumbent's contract ended.
- (j) The incumbent held the position until February 24, 2021, at which time the position was eliminated and the incumbent was terminated. Other cash benefits include \$170 of severance pay.
- (k) Under the terms of the AER's defined benefit SEPP and two supplementary retirement plans (SRP), employees may receive supplemental retirement payments. Retirement arrangement costs as detailed below are not cash payments in the period but are the period expense for rights to future compensation. Costs shown reflect the total estimated cost to provide annual pension income over an actuarially determined post-employment period. The SEPP and SRP provide future pension benefits to participants based on years of service and remuneration. The cost of these benefits is actuarially determined using the projected benefit method pro-rated on service, a market interest rate and management's best estimate of expected costs and period of benefit coverage. Net actuarial gains and losses of the benefit obligations are amortized over the average remaining service life of the employee group. Current service cost is the actuarial present value of the benefits earned in the fiscal year. Prior service and other costs include amortization of past service costs, amortization of actuarial gains and losses, and interest accruing on the actuarial liability.

**SEPP AND SRP RETIREMENT BENEFITS**

*(in thousands)*

The costs detailed below are only for those employees, included in Schedule 2, who were employed during the years ended March 31, 2021 and 2022, and participated in the SEPP and SRP maintained by the AER. The SEPP and SRP provide retirement benefits to compensate senior staff who do not participate in the Government of Alberta's management pension plans.

<b>Position</b>	<b>2022</b>			<b>2021</b>
	<b>Current service cost</b>	<b>Prior service and other costs</b>	<b>Total</b>	<b>Total</b>
Vice-President of Finance and Chief Financial Officer	\$ 39	\$ -	\$ 39	\$ 23
Former Executive Vice-President, Corporate Services	-	-	-	34

The SEPP and SRP accrued obligation for each executive employed by the AER during the years ended March 31, 2021 and 2022 is outlined in the following table:

<b>Position</b>	<b>Accrued obligation April 1, 2021</b>	<b>Changes in accrued obligation</b>	<b>Accrued obligation March 31, 2022</b>	<b>Accrued obligation March 31, 2021</b>
Vice-President of Finance and Chief Financial Officer	\$ 25	\$ 32	\$ 57	\$ 25
Former Executive Vice-President, Corporate Services	187	(187)	-	187

ALBERTA ENERGY REGULATOR  
CONSOLIDATED ACTUAL RESULTS COMPARED WITH BUDGET  
YEAR ENDED MARCH 31, 2022

Schedule 3

	Budget (Note 4)	Adjustments <sup>(a)</sup>	Adjusted budget	Actual
	<i>(in thousands)</i>			
<b>Revenues</b>				
Administration fees	\$ 206,592	\$ 1,431	\$ 208,023	\$ 207,921
Orphan fund levies and transfers	74,000	-	74,000	77,824
Government of Alberta grants	3,065	25,000	28,065	16,988
Information, services and fees	1,745	(103)	1,642	2,247
Investment income	867	(300)	567	573
	<u>286,269</u>	<u>26,028</u>	<u>312,297</u>	<u>305,553</u>
<b>Expenses</b>				
Energy regulation	208,269	33,017	241,286	221,629
Orphan well abandonment	74,000	-	74,000	77,824
	<u>282,269</u>	<u>33,017</u>	<u>315,286</u>	<u>299,453</u>
	<u>4,000</u>	<u>(6,989)</u>	<u>(2,989)</u>	<u>6,100</u>
<b>Capital</b>				
Capital investment	14,500	(489)	14,011	12,950
Less: Amortization of tangible capital assets	(17,000)	-	(17,000)	(13,921)
Loss on disposal and write-down of tangible capital assets				(663)
Net capital investment	<u>(2,500)</u>	<u>(489)</u>	<u>(2,989)</u>	<u>(1,634)</u>
<b>Surplus (deficit)</b>	<u>\$ 6,500</u>	<u>\$ (6,500)</u>	<u>\$ -</u>	<u>\$ 7,734</u>

(a) Adjustments reflect changes to the original budget submitted by the AER during the fiscal year. Budget and adjustments were approved by the Treasury Board of the Government of Alberta, and were mainly due to provincial grants announced for its Minerals Strategy, and related expenditures, as well as expenses recognized by the AER as a result of exiting a portion of its Calgary Head Office lease.



## LET'S CONNECT

### ALBERTA ENERGY REGULATOR

Head Office  
Suite 1000, 250 - 5 Street SW  
Calgary, Alberta T2P 0R4

inquiries  
1-855-297-8311

[inquiries@aer.ca](mailto:inquiries@aer.ca)

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